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"Our network of 72 publicly owned airports, and the aviation and aerospace assets that rely on them, move our economy forward by creating jobs, supporting business growth and connecting people and companies to markets around the globe."

Bobby Walston, Director N.C. Department of Transportation Division of Aviation

North Carolina:

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### **NORTH CAROLINA:**

### THE STATE OF AVIATION

2020 was one of the hardest years on record for airports and the wider aviation industry at large. Seemingly overnight, much of the industry was shut down as the Coronavirus pandemic struck our country and the world.

Impacts were swift and significant, but varied by sector. While commercial airline travel and related activities like concessions revenues declined, other sectors such as private air charters and air freight grew.

In this biennial report, we analyze 2019 data. It reveals the significant economic impacts of North Carolina's public airports and the broad ecosystem they support. The data will provide a benchmark for tracking the recovery that's expected in 2021.

North Carolina's public airports annually contribute \$61 billion to the state's economy, supporting 373,000 jobs that generate \$15 billion in personal income and \$2.5 billion in state and local tax revenues.

Our network of 72 publicly owned airports, and the aviation and aerospace assets that rely on them, move our economy forward by creating jobs, supporting business growth and connecting people and companies to markets around the globe.

We invite you to learn about the many ways our airports keep North Carolina's economy moving, and join us as we work to take aviation and aerospace innovation to new heights.









Impact figures are based on 2019 survey data from N.C. airports, tenants, vendors and supported businesses



### **AIRPORT SYSTEM**

North Carolina's system of 72 public airports support the transport of more than 70 million business and leisure travelers each year. They also move 1.1 million tons of high-value, time-sensitive cargo such as medical supplies and advanced manufacturing components.

Ninety-four percent of the state's population lives within a 30-minute drive of a public airport.

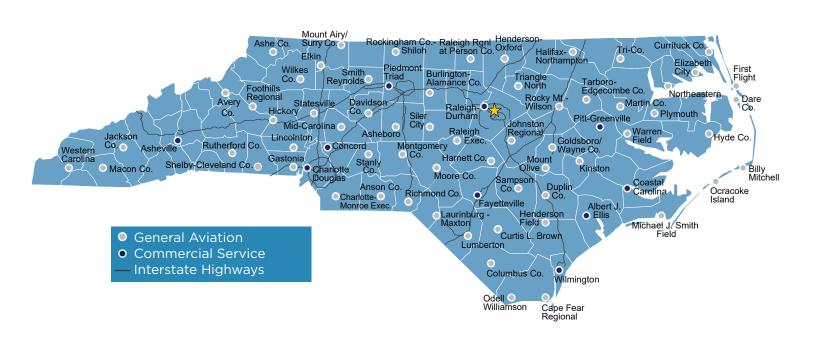
Sixty-two airports classified as general aviation connect local businesses and communities to global markets, house and refuel private aircraft, support military and agricultural aviation, and provide aviation services such as aerial photography and pilot training. Ten additional airports classified as commercial service airports also offer regularly scheduled air service.

All airports generate significant economic return for their communities and the state.

The N.C. Department of Transportation's Division of Aviation, with funding from the State of North Carolina and the Federal Aviation Administration, supports airport development and operations with grants, long-range planning, aviation business development, technical assistance and airport management training.

The goal: drive innovation and sector development that provides leading-edge aviation services for North Carolina, creating a strong aviation economy.

### NORTH CAROLINA PUBLIC AIRPORTS



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# PASSENGER SERVICE

Flying out of the 10 commercial service airports in North Carolina, 14 commercial airlines connect North Carolina travelers to 187 destinations worldwide.

Commercial airlines own more than \$1.2 billion of property in North Carolina that generates substantial tax revenues for the state and local communities.

#### COMMERCIAL AIRLINES OPERATING AT N.C. AIRPORTS

AIRPORT	ANNUAL PASSENGERS	DESTINATIONS
Albert J. Ellis (Jacksonville) (OAJ)	326,000	2
Asheville Regional (AVL)	1,617,000	21
Charlotte Douglas International (CLT)	50,200,000	178
Coastal Carolina Regional (New Bern) (EWN)	225,000	2
Concord Regional (JQF)	260,000	7
Fayetteville Regional (FAY)	434,000	2
Piedmont Triad International (Greensboro) (PTI)	2,156,000	14
Pitt-Greenville (PGV)	109,000	1
Raleigh-Durham International (RDU)	14,219,000	57
Wilmington International (ILM)	1,060,000	9
TOTAL	70,606,000	187*

14 COMMERCIAL AIRLINES

> 14,700 JOBS

> > 10th

HIGHEST STATE FOR AIRLINE EMPLOYMENT

12.7% AIRLINE JOB GROWTH, 2015-19

187

CITIES AND MARKETS
CONNECTED WORLDWIDE

<sup>\*</sup> total of unique destinations



**FAST FACTS** 



North Carolina airports provide freight air services in support of the state's aviation economy. Air freight helps meet the global demand for the rapid movement of goods such as overnight packages and time-sensitive medical items.

Airports connect their air freight systems to rail, port and truck freight systems, making them prime hubs for high-value goods traveling quickly and efficiently.

North Carolina ranks 16th among states in total tons of air freight cargo moved each year—more than 1.1 million tons worth more than \$23 billion. North Carolina ranks eighth in the country for employment in air freight services.

#### **ANNUAL CARGO** IN TONS

303,500	PIEDMONT TRIAD
302,200	CHARLOTTE DOUGLAS
251,300	RALEIGH-DURHAM
1,800	COASTAL CAROLINA
1,760	WILMINGTON
230	STATESVILLE
100	HICKORY

### VALUE OF SHIPMENT PER LB. BY MODE

	~ -
\$0.15/lb	PIPELINE
\$0.20/lb	RAIL
\$0.24/lb	WATER
\$0.54/lb	TRUCK
\$50.35/lb	AIR

### **TOP N.C. AIR CARGO CARRIERS**

**ABS AIR AMAZON PRIME AIR AMERICAN AIRLINES CARGO ATLAS AIR DELTA CARGO FEDEX LUFTHANSA CARGO SOUTHWEST CARGO U.S. AIRWAYS UPS** 





**AIR CARGO COMPANIES** 



# SUPPORT INDUSTRIES

Airport-related businesses provide valuable support for airlines and airport customers, and boost the state's economy.

Thirteen rental car companies serve the state's 10 commercial services airports, many with locations at each airport. Rental car companies also serve many of the general aviation airports across the state. North Carolina benefits from an eight percent tax on short-term leases and rentals of motor vehicles, which totaled more than \$84 million in 2019.

Fuel suppliers also play a significant role in the aviation industry, with 527 million gallons of fuel sold in North Carolina in 2019.

North Carolina gains significant returns from 3,300 aircraft based at the state's general aviation facilities. For example, the owner of a \$23 million plane based at Statesville Regional Airport pays local property taxes equivalent to those paid by owners of 115 \$200,000 homes, without the same need for supporting government services.

#### **FAST FACTS**

13

AIRPORT-BASED RENTAL **CAR COMPANIES** 

> 3,300 **BASED AIRCRAFT**

### **\$11.6 MILLION**

**TAX REVENUES GENERATED BY BASED AIRCRAFT** 

#### **527 MILLION**

**GALLONS OF FUEL SOLD ANNUALLY** 



### **AEROSPACE MANUFACTURING**

North Carolina's aerospace manufacturing sector grew by 13 percent from 2015-2019 on the strength of companies like Boeing, Cessna, GE Aviation, Honda Aircraft, Lockheed Martin and Spirit AeroSystems that call the state their home.

The state's 200+ aerospace manufacturing companies employ 6,887 people. These companies focus primarily on:

- Aircraft, engines and engine parts;
- Search, detection and navigation instruments; and
- · Manufacturing and supplying goods for the aviation industry, from tires and tray tables to carbon and graphite products.

Manufacturing thrives in North Carolina thanks to the nation's lowest corporate tax rate (among the states that assess corporate taxes). It also boasts a highly educated and skilled population, a significant military-to-workforce pipeline, and a renowned, workforce-focused community college system that combine to create an ideal environment for manufacturing to thrive.

The state boasts 3,200 miles of active freight railroads, two ports, an inland intermodal terminal and nearly 80,000 miles of state roadways, the nation's second largest state-maintained roadway system. This connectivity enables North Carolina manufacturing companies to reach global and national markets.



Honda Aircraft Company, Piedmont Triad International Airport



Mountain Air Cargo, N.C. Global TransPark/Kinston Regional Jetport



6,887



CORPORATE TAX RATE

COMPANIES



**FASTEST-GROWING AEROSPACE** MANUFACTURING SECTOR IN THE COUNTRY



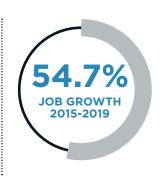
## AEROSPACE MAINTENANCE, REPAIR AND OVERHAUL

More than 153 companies and 4,583 skilled workers support North Carolina's aerospace sector with critical maintenance, repair and overhaul (MRO) services. North Carolina ranks fifth in the nation in MRO employment, according to the Bureau of Labor Statistics.

Multiple MRO firms, including DRS Technologies and Vector CSP, operate near the Elizabeth City Coast Guard Air Station, supporting the needs of the U.S. Coast Guard's aircraft fleet.

Greensboro's HAECO Americas, the largest commercial aerospace MRO company operating in North Carolina, employs nearly 3,000 people.











### MILITARY AVIATION

Military aviation provides significant employment in North Carolina, with eight locations employing 70,000 people. Among these is Fort Bragg, the largest military base in the world, employing more than 50,000 people.

North Carolina's military population provides one of the largest workforce pipelines in the country, with approximately 21,000 trained veterans entering the civilian workforce every year.

A 2019 study showed North Carolina businesses earned \$3 billion in defense contracts to produce military and defense products.

Military aviation also greatly contributes to the state's public airports. Each year, approximately 200,000 military operations occur at the state's 72 public airports, providing revenue and jobs for local communities.



N.C. National Guard 145th Airlift Wing, Charlotte Douglas International Airport

### **KEY MILITARY AVIATION LOCATIONS**

- 1 POPE FIELD AT FORT BRAGG | FAYETTEVILLE
- 2 SEYMOUR JOHNSON AIR FORCE BASE | GOLDSBORO
- MARINE CORPS AIR STATION CHERRY POINT | HAVELOCK
- 4 MARINE CORPS AIR STATION NEW RIVER | JACKSONVILLE
- 5 ELIZABETH CITY COAST GUARD AIR STATION

#### N.C. NATIONAL GUARD

- 6 145TH AIRLIFT WING | CHARLOTTE DOUGLAS AND STANLY COUNTY
- 7 449TH THEATER AVIATION BRIGADE | RALEIGH-DURHAM
- 8 449TH THEATER AVIATION BRIGADE | ROWAN COUNTY









IN DEFENSE CONTRACTS EARNED BY NC COMPANIES IN 2019

## UNMANNED AIRCRAFT **SYSTEMS**

North Carolina has positioned itself as a leader across the unmanned aircraft systems (UAS, or drones) industry. The state counted more than 33,000 recreational flyers and 5,000 permitted commercial and government operators at the end of 2020.

NCDOT's participation in the FAA's UAS Integration Pilot Program, with partners Matternet, Zipline, UPS Flight Forward and Volansi, led to a number of industry breakthroughs. This includes the first fully operational commercial drone delivery service at WakeMed Hospital in Raleigh and the first waiver for full Beyond Visual Line of Sight drone operations to be used in bridge inspections.

Leading-edge UAS education and research efforts are underway at schools of all levels in the state. More than two dozen high schools now include drones as part of their STEM curriculum. Community colleges promote drone safety by creating certifications and training for commercial and public safety professionals. Montgomery Community College operates the N.C. Public Safety Drone Academy, equipping regional emergency responders to become drone pilots. Elizabeth City State University offers one of the nation's first four-year UAS degree programs.

North Carolina-based PrecisionHawk, the world's most well-capitalized commercial drone venture, has continued to expand its ability to provide services around the world and across industries, adding product offerings in energy, insurance, government and construction.



33,293 **RECREATIONAL PILOTS** 





### **AVIATION EDUCATION**

North Carolina's robust higher education sector provides an abundant supply of well-educated and highly skilled talent to meet the needs of aviation and aerospace industries, as well as researching innovative technologies that propel the industry forward.

Four-year universities and community colleges offer more than 28 degree programs that are relevant to aviation and the aerospace sector. For example:

- Elizabeth City State University offers a four-year aviation science bachelor's degree, with specializations in flight education, air traffic control, aviation electronics (avionics) and aviation management. ECSU also offers one of the nation's first four-year drone education programs.
- Guilford Technical Community College offers associate degrees and diploma programs in avionics, aviation management, aviation manufacturing and aviation system technology.
- Eighteen N.C. Community Colleges offer workforce development programs in aerospace and aviation, including unmanned aircraft systems. These include certifications, diplomas and associate degree programs ranging from Private Pilot Ground School to Aviation Systems Technology and Aviation Electronics.





North Carolina's strong K-12 STEM education initiative also supports the aviation workforce, including operating aviation-focused high schools such as Northeast Academy for Aerospace and Advanced Technologies in Elizabeth City.

The N.C. Community College System and the N.C. Department of Commerce provide extensive workforce development support, certificate and degree programs, and customized training for companies. These organizations are aligned with the myFutureNC goal of ensuring 2 million North Carolinians, ages 25 to 44, have a high-quality credential or a postsecondary degree by the year 2030.









### **AVIATION AND AEROSPACE-RELATED DEGREE PROGRAMS**

UNIVERSITY	PROGRAM	CURRENTLY ENROLLED		
Duke	Aerospace Engineering	17		
ECSU	Aerospace Engineering & Unmanned Aircraft Systems	117		
NCSU	Aerospace Engineering	443		
Source: Higher education institutions. Enrollment as of Spring 2019.				

\*Total graduates from 2019-20 academic year

COLLEGE	PROGRAM	STUDENTS
Alamance CC	Drone Pilot Licensing	16
A alta cuilla Duna a mala a TCC	Drone Remote Pilot Certificate	33
Asheville-Buncombe TCC	Aviation Management & Career Pilot Technology	98
Brunswick CC	Advanced Law Enforcement UAS	3
Cape Fear CC	Private Pilot Ground School	7
Coastal Carolina CC	Commercial Drone License - Prep	7
Callege of The Albertage	Drones: An Introduction	23
College of The Albemarle	Aviation Systems Technology	36
Craven CC	Avionic Electronic Technician	10
Craven CC	Aviation Systems Technology	68
Durham TCC	FAA Remote Pilot Flight Training	10
Durnam TCC	FAA Remote Pilot Prep	11
Edgecombe CC	UAS Drone Intro/Public Safety	24
Favottovilla TCC	Airframe & Powerplant Prep	22
Fayetteville TCC	Drone Training Part I	13
	Private Pilot Ground School	15
Gaston College	UAS Drone Intro/Public Safety	19
	Aerostructure Manufacturing and Repair	32
Guilford TCC	Aviation Electronics (Avionics) Technology	69
Guillord TCC	Aviation Management & Career Pilot Technology	146
	Aviation Systems Technology	293
	UAS Drone Intro/Public Safety	4
Lenoir CC	Introduction to Drones	16
	Aviation Management & Career Pilot Technology	38
Sandhills CC	Drone Flight Certification	41
Sanurillis CC	Aviation Management & Career Pilot Technology	22
Surry CC	Small Unmanned Aircraft System	10
Wake TCC	FAA Part 107: Commercial Drone	21
Wayne CC	Aviation Systems Technology	54

Source: North Carolina Community College System (Enrollment as of Spring 2019)

# ECONOMIC IMPACTS OF N.C. AIRPORTS

ANNUAL ECONOMIC IMPACTS					
AIRPORT TYPE	JOBS	PERSONAL INCOME	STATE AND LOCAL TAXES	ECONOMIC OUTPUT	
Commercial Service	345,230	\$13,638,240,000	\$2,287,890,000	\$55,532,450,000	
General Aviation	27,315	\$1,386,920,000	\$187,102,000	\$5,229,420,000	
TOTAL	372,545	\$15,025,160,000	\$2,474,992,000	\$60,761,820,000	

	COMMERCIAL SERVICE AIRPORT IMPACTS						
AIRP	ORT AND NAME	CITY/TOWN	JOBS	PERSONAL INCOME	STATE AND LOCAL TAXES	ECONOMIC OUTPUT	
OAJ	Albert J. Ellis	Jacksonville	3,460	\$124,990,000	\$19,984,000	\$565,810,000	
AVL	Asheville Regional	Asheville	12,520	\$401,760,000	\$65,424,000	\$1,945,850,000	
CLT	Charlotte Douglas International	Charlotte	169,390	\$6,842,150,000	\$1,304,950,000	\$24,585,900,000	
EWN	Coastal Carolina Regional	New Bern	2,710	\$99,710,000	\$16,565,000	\$456,750,000	
JQF	Concord Regional	Concord	5,070	\$212,510,000	\$34,873,000	\$831,540,000	
FAY	Fayetteville Regional/Grannis Field	Fayetteville	4,575	\$173,480,000	\$28,610,000	\$790,240,000	
GSO	Piedmont Triad International	Greensboro	30,015	\$1,630,780,000	\$204,727,000	\$8,641,160,000	
PGV	Pitt-Greenville	Greenville	1,770	\$81,460,000	\$9,480,000	\$321,160,000	
RDU	Raleigh-Durham International	Raleigh/Durham	99,335	\$3,498,730,000	\$518,287,000	\$15,146,510,000	
ILM	Wilmington International	Wilmington	16,385	\$572,670,000	\$84,990,000	\$2,247,480,000	
TOTAL			345,230	\$13,638,240,000	\$2,287,890,000	\$55,532,400,000	

#### **QUANTIFYING IMPACTS**

The latest analysis of the economic impacts of North Carolina's public airports, conducted by North Carolina State University's Institute for Transportation Research and Education (ITRE), reveals aviation-related businesses that engage with the state's 10 commercial service and 62 general aviation airports contribute more than \$61 billion in economic output, 373,000 jobs, \$15 billion in personal income and \$2.5 billion in state and local tax revenues, based on ITRE's 2020 analysis of 2019 airport data. The economic impacts of the 2020 COVID pandemic are not reflected in this data.

The commercial service airport analysis quantified the impacts of leisure visitors, on-airport contributions (jobs, income and spending by tenants such as airlines, rental car companies and airport security) and the impact of airport capital projects and operations (construction, facility maintenance and operational services).

The general aviation airport analysis quantified the impact of jobs supported by the airport directly, jobs supported by businesses that rely on the airport, and the impact of visitors.





# GENERAL AVIATION AIRPORT IMPACTS

	GENER GENER	AL AVIATION A	IRPOR'	T IMPACTS		
	AIRPORT AND NAME	CITY/TOWN	JOBS	PERSONAL INCOME	STATE AND LOCAL TAXES	ECONOMIC OUTPUT
AFP	Anson County - Jeff Cloud Field	Wadesboro	65	\$3,700,000	\$581,000	\$23,060,000
GEV	Ashe County	Jefferson	235	\$13,540,000	\$1,356,000	\$54,190,000
НВІ	Asheboro Regional	Asheboro	110	\$5,630,000	\$624,000	\$18,160,000
7A8	Avery County/Morrison Field	Spruce Pine	145	\$6,140,000	\$560,000	\$21,260,000
HSE	Billy Mitchell	Hatteras	20	\$1,170,000	\$1,356,000	\$3,140,000
BUY	Burlington-Alamance Regional	Burlington	1,065	\$49,400,000	\$6,242,000	\$172,020,000
SUT	Cape Fear Rgnl Jetport/Howie Franklin Fld	Oak Island	1,985	\$87,410,000	\$11,119,000	\$280,560,000
EQY	Charlotte-Monroe Executive	Monroe	320	\$15,950,000	\$1,881,000	\$26,440,000
CPC	Columbus County Municipal	Whiteville	515	\$31,420,000	\$20,511,000	\$167,090,000
ONX	Currituck County Regional	Currituck	65	\$2,930,000	\$413,000	\$9,400,000
EYF	Curtis L Brown, Jr. Field	Elizabethtown	50	\$2,670,000	\$211,000	\$13,520,000
MQI	Dare County Regional	Manteo	480	\$19,230,000	\$3,800,000	\$72,600,000
EXX DPL	Davidson County Duplin County	Lexington Kenansville	520 280	\$22,870,000 \$13,450,000	\$2,826,000 \$1,349,000	\$70,900,000 \$64,810,000
ECG	Elizabeth City CG Air Station/Regional	Elizabeth City	2,790	\$13,450,000	\$9,293,000	\$479,780,000
ZEF	Elkin Municipal	Elkin	65	\$3,510,000	\$554,000	\$12,210,000
FFA	First Flight	Kill Devil Hills	135	\$4,690,000	\$604,000	\$4,120,000
MRN	Foothills Regional	Morganton	90	\$3,660,000	\$509,000	\$10,020,000
AKH	Gastonia Municipal	Gastonia	50	\$2,280,000	\$261,000	\$6,400,000
IXA	Halifax - Northampton Regional	Roanoke Rapids	145	\$5,510,000	\$678,000	\$17,580,000
HRJ	Harnett Regional Jetport	Erwin	710	\$44,000,000	\$6,016,000	\$190,050,000
ACZ	Henderson Field	Wallace	30	\$2,040,000	\$227,000	\$5,260,000
HNZ	Henderson-Oxford	Oxford	60	\$2,190,000	\$318,000	\$15,010,000
HKY	Hickory Regional	Hickory	310	\$13,400,000	\$1,737,000	\$43,130,000
7W6	Hyde County	Englehard	5	\$550,000	\$59,000	\$1,880,000
24A	Jackson County	Sylva	15	\$680,000	\$97,000	\$2,280,000
JNX	Johnston Regional	Smithfield	860	\$40,530,000	\$5,888,000	\$121,330,000
ISO	Kinston Regional Jetport at Stallings Field	Kinston	2,105	\$115,000,000	\$10,994,000	\$487,170,000
MEB	Laurinburg-Maxton	Maxton	595	\$30,720,000	\$381,000	\$95,430,000
IPJ	Lincolnton-Lincoln County Regional	Lincolnton	140	\$5,770,000	\$886,000	\$17,650,000
LBT	Lumberton Municipal	Lumberton	130	\$5,030,000	\$385,000	\$15,520,000
1A5	Macon County	Franklin	130	\$6,520,000	\$707,000	\$18,790,000
MCZ	Martin County	Williamston	65	\$2,730,000	\$369,000	\$7,850,000
MRH	Michael J Smith Field	Beaufort	315	\$12,370,000	\$1,632,000	\$34,880,000
43A SOP	Montgomery County	Star Pinehurst/Southern Pines	5 320	\$590,000	\$104,000	\$1,720,000
MWK	Moore County Mt Airy/Surry County	Mount Airy	2,545	\$20,390,000 \$129,390,000	\$3,160,000 \$22,716,000	\$93,300,000 \$691,050,000
W40	Mt Olive Municipal	Mount Olive	2,343	\$10,870,000	\$670,000	\$21,880,000
EDE	Northeastern Regional	Edenton	70	\$3,710,000	\$494,000	\$10,450,000
W95	Ocracoke Island	Ocracoke	20	\$990,000	\$87,000	\$5,470,000
60J	Odell Williamson Municipal	Ocean Isle Beach	75	\$2,740,000	\$360,000	\$7,130,000
PMZ	Plymouth Municipal	Plymouth	55	\$2,140,000	\$283,000	\$5,920,000
TTA	Raleigh Exec Jetport at Sanford-Lee County	Sanford	490	\$20,220,000	\$2,417,000	\$62,710,000
TDF	Raleigh Regional at Person County	Roxboro	275	\$14,950,000	\$2,070,000	\$72,810,000
RCZ	Richmond County	Rockingham	35	\$1,770,000	\$193,000	\$4,670,000
SIF	Rockingham County/NC Shiloh	Reidsville	435	\$19,730,000	\$864,000	\$64,310,000
RWI	Rocky Mount-Wilson Regional	Rocky Mount	450	\$26,400,000	\$2,861,000	\$70,500,000
RUQ	Rowan County	Salisbury	850	\$43,240,000	\$5,151,000	\$145,970,000
FQD	Rutherford County-Marchman Field	Rutherfordton	85	\$3,720,000	\$746,000	\$13,740,000
CTZ	Sampson County	Clinton	25	\$1,290,000	\$170,000	\$4,600,000
EHO	Shelby - Cleveland County Regional	Shelby	320	\$13,310,000	\$1,901,000	\$52,920,000
SCR	Siler City Municipal	Siler City	45	\$1,650,000	\$405,000	\$8,200,000
INT	Smith-Reynolds	Winston-Salem	3,665	\$230,750,000	\$29,022,000	\$814,800,000
VUJ	Stanly County	Albemarle	490	\$30,180,000	\$3,255,000	\$136,770,000
SVH	Statesville Regional	Statesville	850	\$41,380,000	\$8,733,000	\$139,200,000
ETC	Tarboro-Edgecombe	Tarboro	50	\$2,350,000	\$61,000	\$13,440,000
LHZ ASJ	Triangle North Executive	Louisburg	230	\$9,880,000	\$1,330,000	\$26,780,000
OCW	Tri-County Airport at Henry Joyner Field Warren Field	Ahoskie Washington	35 205	\$1,520,000 \$8,210,000	\$213,000 \$925,000	\$4,470,000 \$23,310,000
GWW	Wayne Executive Jetport	Goldsboro	345	\$16,650,000	\$1,847,000	\$23,310,000
RHP	Western Carolina Regional	Andrews	370	\$21,870,000	\$1,901,000	\$76,170,000
UKF	Wilkes County	North Wilkesboro	165	\$5,480,000	\$739,000	\$15,470,000
			27,315	+-, .00,000	+,00,000	+ .3, 0,000



### **NORTH CAROLINA**

**AIRPORT IMPACTS** 















The North Carolina Department of Transportation Division of Aviation promotes the economic well-being of North Carolina by developing a safe and robust air transportation system.

> **Bobby Walston, Director** N.C. Department of Transportation Division of Aviation 1050 Meridian Drive, Morrisville, NC 27560 919-814-0550 ncdot.gov/aviation