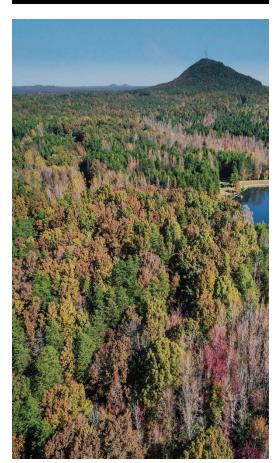
### **Gaston County**

## FY20 Budget Message

"Planning ahead is bringing the future into the present"

-Alan Lakein









### **General Thoughts**

Strong economy with low unemployment rates

- Continuous investment in economic development, public safety, and our schools
- GFOA award-winning Budget/Fiscal Management



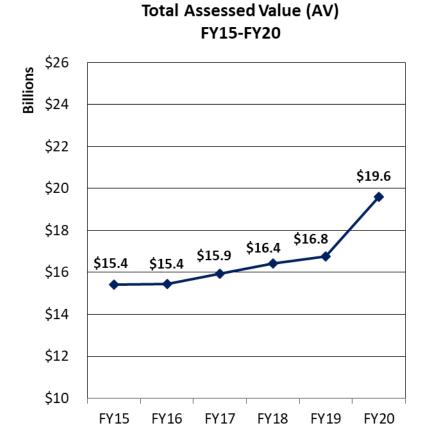
## **Growth & Growing Demands**

- Residential and commercial growth means an increased demand for services
- County has many significant capital needs that have long been delayed
- Need to address critical needs while rebuilding unassigned fund balance



## **Property Revaluation Update**

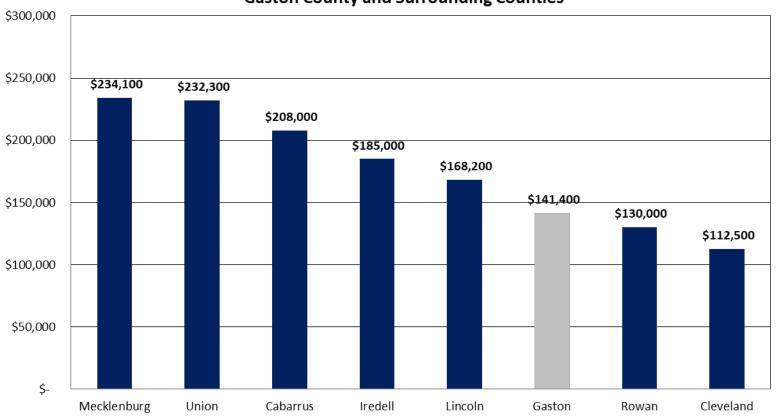
- Successful appeals process so far with fewer appeals than anticipated
- Budgeted property tax revenue based on \$19.6B total valuation





## **Median Home Value**

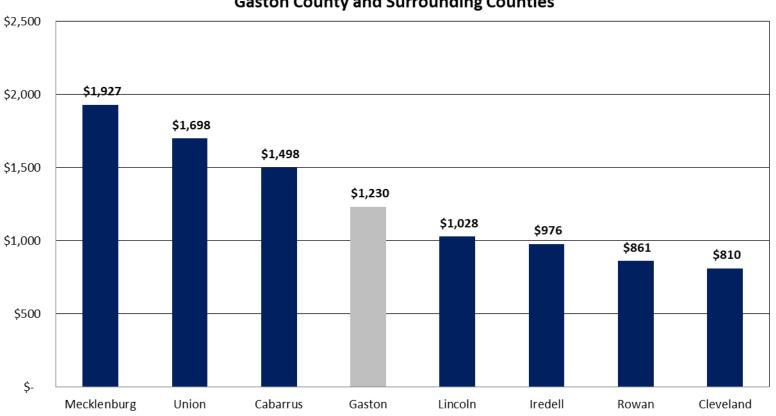
#### **Gaston County and Surrounding Counties**





## **Median Tax Bill**

#### **Gaston County and Surrounding Counties**

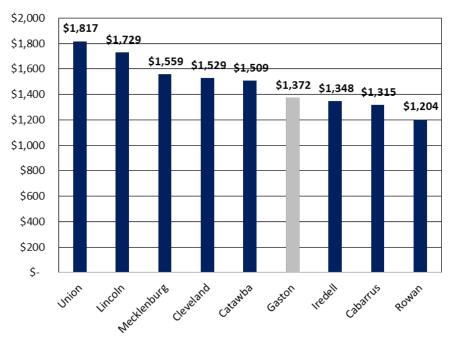




## Expenditures per Capita

- High tax rate has been due to low property values
- Values increasing but still low comparatively
- County's per capita spending relatively low despite a high tax rate as result of low values

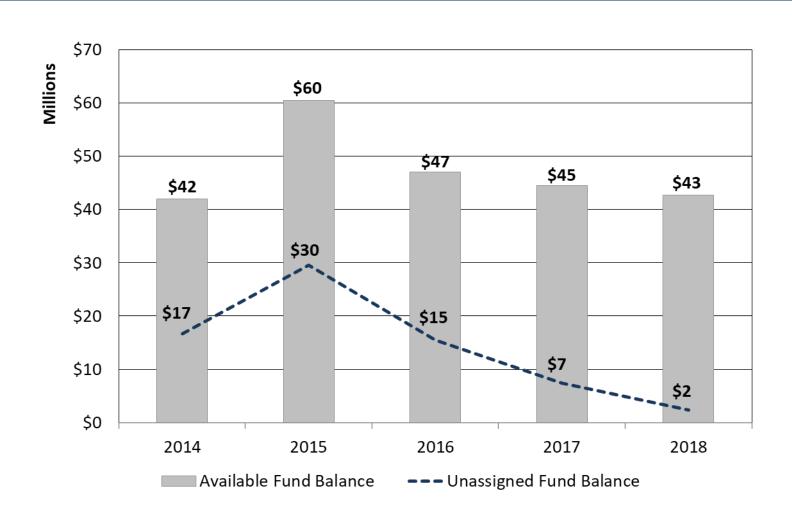
#### **Gaston County and Surrounding Counties**



\*All funds minus transfers



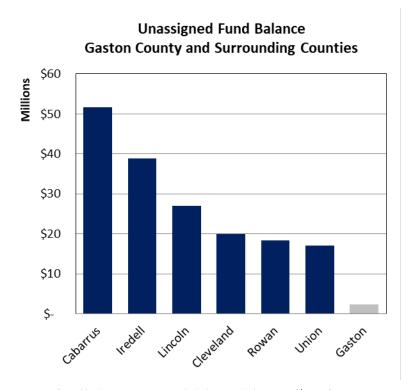
## **General Fund Balance**



## Analysis of Unassigned Fund Balance Position



- Gaston County is within stated policy, however...
- Unassigned fund balance decreased by \$5.1M in FY18
- Fund balance decreased 8 of the last 10 years
- Unassigned fund balance provides flexibility and security for natural disasters and economic downturn



<sup>\*</sup>Mecklenburg County not included to avoid skewness (\$344M)

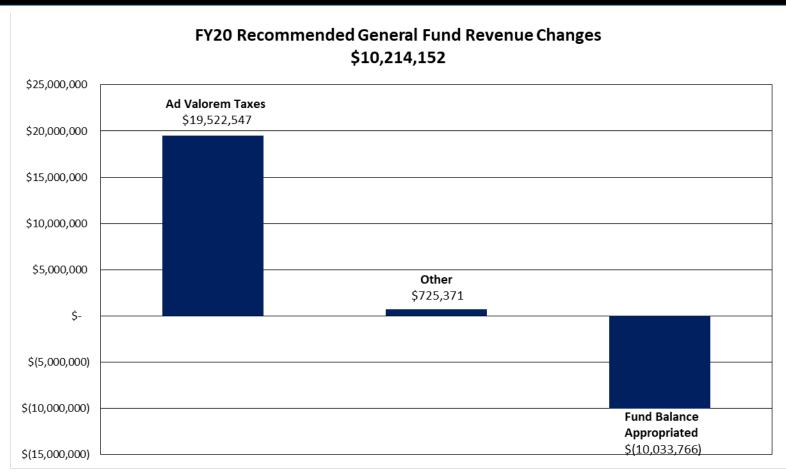




- The recommended budget includes a 3¢ decrease in the tax rate, at 84¢ per \$100 in value
- \$19.5M overall increase in property tax revenue
  - Collecting ≈\$500K less in prior year taxes
- General fund only increasing by \$10M from FY19
  - Appropriating \$10M less in general fund balance due to additional property tax revenue
  - Fund balance is depleted to a point where it cannot be used to offset revenue shortfall

## FY20 Changes in General Fund Revenue

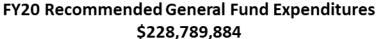


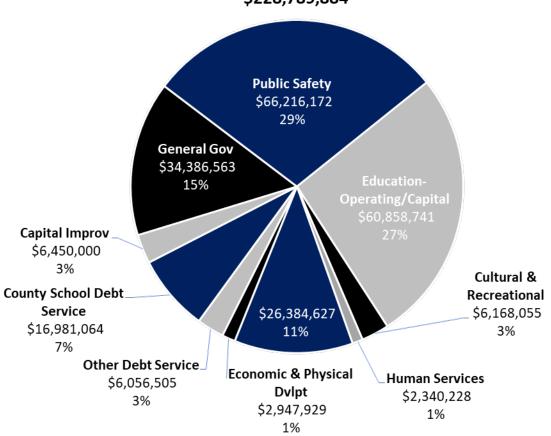


<sup>\*</sup>Other includes Sales Tax; Fees, Licenses & Permits; State, Federal & Grant Revenue; and Miscellaneous Revenue

## FY20 General Fund Expenditures



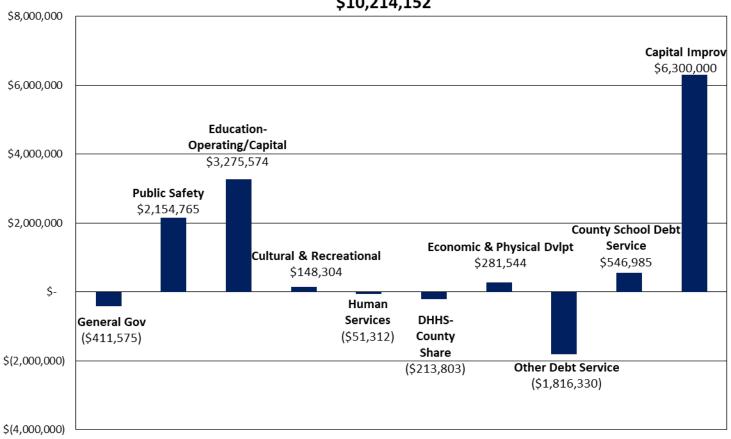








#### FY20 Recommended General Fund Changes by Function \$10,214,152



## FY20 General Fund Budget Drivers



Cai	pital	Im	pro	ver	nen	ts

- \$3.25M ADA Compliance
- \$3.05M Deferred Maintenance & Other Capital Improvements

### Education

- \$1.96M Ga
  - Gaston County Schools: Operating Gaston County Schools: Capital
- \$1.0M Gaston Co
- \$547K School Debt Service
- \$234K Gaston College: Operating

#### Personnel

- \$730K
- All General Fund Salaries
- \$500K
- 401K Contribution
- \$330K
  - 30K State-mandated Retirement
    - Contribution Increase

### Other

- \$836K
- Jail Medical Services
- \$292K
- **Court Services**

## FY20 Capital Improvements



ADA Compliance \$3,250,000

> Camp Sertoma \$250,000

County-Owned Facilities \$3,000,000 Deferred Maintenance \$2.750.000

> Building Control Upgrades \$400,000

Parking Lot Repairs \$1,000,000

Partners' Facilities \$250,000

Courthouse, Museum & Police Dpt. \$1,100,000 **Education** \$2,924,219

Gaston County Schools \$2,227,000

Gaston College \$697,219 Other \$450,000

Animal Shelter FF&E \$100,000

PARTF Grant Match \$250,000

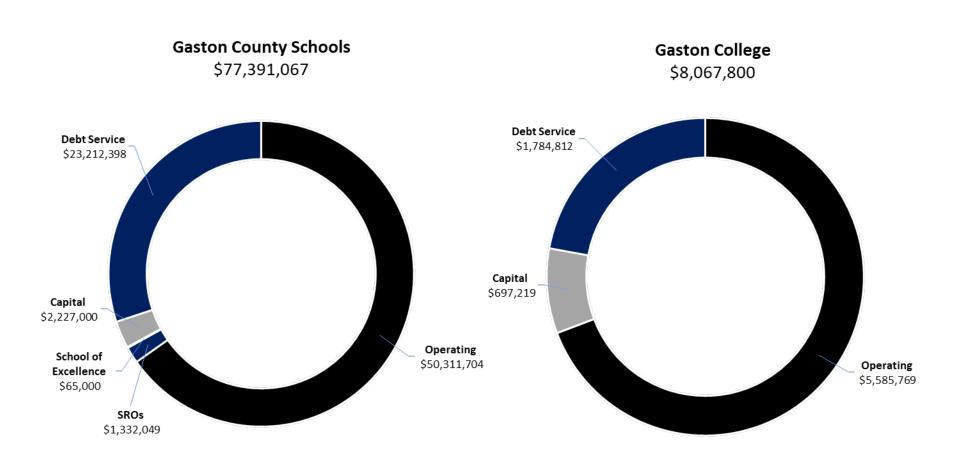
South Fork Sewer \$100,000 Land Development\* \$11,500,000

> Apple Creek \$11,500,000

\*Expenditure not funded by the General Fund



## **FY20 Education**





### **FY20 Personnel**

- 2% COLA and 1% Merit (Mid-Year) salary adjustments
- 401K Contribution
  - \$500,000 budgeted for County's 3% match (Mid-Year)
- State-mandated retirement contribution
  - Increased to 8.95% (Non-LEO) and 9.7% (LEO)
  - Will continue to increase moving forward
- 10 New positions
  - County PD (2 Police Officers, 3 Animal Care), DSS (2 Social Workers, 2
    Econ. Services Caseworkers), EDC (1 Assistant Director)



### **FY20 New Debt Service**

Project	FY	20 Payment	F١	/21 Payment	F١	'22 Payment	FY	'23 Payment	F١	/24 Payment
Apple Creek	\$	1,359,306	\$	1,419,878	\$	1,387,691	\$	1,355,142	\$	1,321,988
Jail Infill	\$	365,517	\$	390,463	\$	390,463	\$	390,463	\$	390,463
Radio Equipment	\$	484,971	\$	500,500	\$	481,250	\$	462,000	\$	442,750
Radio Infrastructure	\$	288,568	\$	308,263	\$	308,263	\$	308,263	\$	308,263
	\$	2,498,362	\$	2,619,104	\$	2,567,666	\$	2,515,867	\$	2,463,463

- Successful bond issuance in April
- County's rating was upgraded to AA+ by S&P
- FY20 payment is the lowest payment until FY24



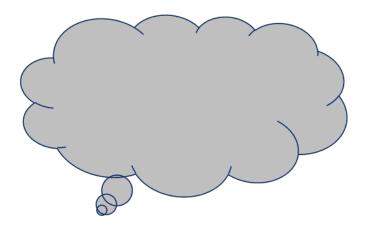


- Human Services
  - Family Justice Center (FJC)
  - Child Advocacy Center (CAC)
- Economic Development
  - Cherryville
- Public Safety
  - Jail expansion



## **FY20 General Fund**

FY20 RECOMMENDED GENERAL FUND BUDGET							
REVENUE EXPENDITURES (By Function)							
Ad Valorem Taxes	\$ 165,414,047	General Government	\$ 34,386,563				
Sales Tax	\$ 30,820,000	Public Safety	\$ 66,216,172				
Other	\$ 24,820,218	Education- Operating/Capital	\$ 60,858,741				
Fund Balance Appropriated	\$ 7,735,619	Cultural & Recreational	\$ 6,168,055				
		Human Services	\$ 2,340,228				
		DHHS- County Share	\$ 26,384,627				
		Economic & Physical Dvlpmt	\$ 2,947,929				
		Other Debt Service	\$ 6,056,505				
		County School Debt Service	\$ 16,981,064				
		Capital Improvements	\$ 6,450,000				
TOTAL REVENUE	\$ 228,789,884	TOTAL EXPENDITURES	\$ 228,789,884				



# QUESTIONS & DISCUSSION